ConnectCarolina for Contracts & Grants
UNC Symposium for Research Administrators
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UNC Symposium for Research Administrators

Presenters

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Learning Objectives

• Understand the ConnectCarolina Systems and how they integrate at UNC for grants management
• Understand payroll transactions
• Understand accounts payable transactions
• Understand the general ledger, commitment control and financial reporting requirements
• Understand the billing and receivable management for grants
• Queries and reports that can be used to help departments manage
ConnectCarolina Integration Points

Contracts & Grants

Projects

Grants

Contracts

Billing

Accounts Receivable

General Ledger

HCM (Human Resources)

Accounts Payable

Commitment Control

Budget Data

Payables

F&A Expenses

Personal Data

Award Data

Billing Status Updates

Invoiced Amounts

Cash/AR JE, Direct Journals

AR/UAR JE

UAR/ Revenue JR

Journal Entries Budget to KK

Payable

Budget to KK

Payables
ConnectCarolina Integration Points

Contracts & Grants

- Projects
  - FSCM HR Accounting Line
  - CS SF Accounting Line

- Grants
  - F&A Expenses
  - Personal Data
  - Journal Entries

- General Ledger
- HCM (Human Resources)
- CS (Campus Solutions)
## Project Costing

Analysis Types are assigned to individual transactions to identify different types of transactions, such as estimated costs, budgeted amounts, actual costs, and billed costs.

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BUD</td>
<td>Total Cost Budget Transaction</td>
</tr>
<tr>
<td>ACT</td>
<td>Actual Cost Transaction</td>
</tr>
<tr>
<td>PAY</td>
<td>Time and Labor Actual (Payroll) Transaction</td>
</tr>
<tr>
<td>GLE</td>
<td>General Ledger Expense Transaction</td>
</tr>
<tr>
<td>SPY</td>
<td>Student Financial Transaction</td>
</tr>
<tr>
<td>SFA</td>
<td>Sponsor Finance and Administration</td>
</tr>
<tr>
<td>CAC/CPY/CGE/CFA</td>
<td>Cost share transactions for each of the source systems</td>
</tr>
</tbody>
</table>
Payroll Transactions

- Payroll Transactions are created based on ePar forms, funding swap forms and PAAT forms
- Payroll Transactions are created in the HCM (Human Capital Management) system and integrated to the FSCM (Financial Supply Chain Management) system
- Table housing payroll transactions in FSCM is HR Accounting Line
- HR Accounting Line pushes payroll transactions to the GL Ledger for financial reporting and to the Project Costing records for grants management
Accounts Payable
Procurement Process

Requisitions entered in Purchasing are interfaced into Project Costing for tracking purposes. The diagram below illustrates how Project Costing manages the procurement process when it is integrated with Purchasing, Payables, and Inventory:
Purchase Requisition Overview

User

- Create purchase requisition

System

- Checks chartfields (combo edit)

Approver

- Approval process per workflow
  - School, Division, Central Office, etc.

Procurement Services

- Creates PO based on Purchase Requisition
- Budget Checks the PO
- Sends PO to the vendor
ConnectCarolina Purchasing

- Purchasing Data flows both ways between Project Costing and Purchasing. You can enter requisition lines directly into Project Costing and then retrieve them through the Purchasing Requisition Loader and process them into requisitions in Purchasing.
- Requisitions that are entered through another means in Purchasing can also be brought into Project Costing as requisition lines. You can also pull transactions representing materials for which purchase orders have been created into Project Costing as committed costs.
- The system uses the Purchasing to Project Costing process (PC_PO_TO_PC) to pull requisitions or purchase orders into Project Costing.
ConnectCarolina Payables

Relationship between POs & Vouchers

In ConnectCarolina, every payment starts with a voucher, since the voucher is what manages the payment process. It makes sense that when we receive an invoice that needs to be paid, we enter that as a voucher. But it’s not as obvious that vouchers also get created behind the scenes to pay for goods and services that we purchase.

In ConnectCarolina, every purchase order that gets fulfilled will end up having at least one voucher associated with it. Each time the vendor invoices against a PO, a voucher is created to manage the payment of that invoice. Even orders from the vendor catalogs (like Staples and Fisher Scientific) are paid using a voucher.
ConnectCarolina Payables

• Queries that show open requisitions, purchase orders, and vouchers on projects:
  – Open Requisitions
    • NC_CPS_OPEN_REQ_PROJECT_QRY
  – Open Purchase Orders:
    • NC_CPS_OPEN_PO_PROJECT_QRY
  – Vouchers:
    • NC_CPS_VCHR_NOT_PAID_UNCCH1
    • NC_CPS_VCHR_PMNT_INFO_UNCCH1
Order to Payments Overview

**Orders**
- **Reqs-POs**
  *Domestic wire transfers $100,000+
- **Outside purchasing system interfaces**
  *Carolina Inn/ Rizzo Center
- **Vendor Catalog Orders**
  *Orders up to $5,000
- **Web Travel Requests**

**Campus Voucher Requests**
- **Cash advances**
- **Petty cash**
- **Domestic wire**
  *transfers $100,000+
- **Check requests**
- **Independent contractors**
  *SOP up to $5,000

**Payments**
- **Pay Cycle**
- **Approval**
Voucher to Payments Overview

**Approver/System**
- Approvers approve campus vouchers via workflow
- System performs budget checking and matching on PO vouchers to check for PO, receipts and inspections

**System**
- Runs voucher post

**Disbursement Services**
- Runs Pay Cycle
- Notifies Accounting Services ready to review

**Accounting Services**
- Runs Funding Report
- Moves money if needed
- Approves Pay Cycle

**Disbursement Services**
- Completes Pay Cycle
- Creates payments

**System**
- Runs Payment Post
- Runs Journal Generate
Voucher Errors

**Approver/System**
- Approvers approve campus vouchers via workflow
- System performs budget checking and matching on PO vouchers to check for PO, receipts and inspections

**Budget Check Error**
- Budget Check success
- Voucher pushed to workflow
- Budget check error
- Error Alert sent to person creating the voucher

**Error Alert**
- Date out of bounds: project KK end date is in past
- No budget exists: check chartfields
- Exceeds budget: no funds remain on budget to spend

**Correct and workflow**
- Correct budget error and submit into workflow
- Please note, no vouchers are submitted into workflow with budget errors, must be cleared first

**Approval**
- Workflow begins once no budget errors are present
- Department workflow as designed
- OSR workflow based on rules

**Voucher Post**
- Once all approvals are completed voucher is in ready to post status
- Nightly voucher post processes runs
General Ledger (GL)
ConnectCarolina General Ledger

• The General Ledger serves as the core of the Financial Management System in PeopleSoft and for UNC the official financial record for audit and reporting.

• All the subsystem applications, such as Payables and Receivables, create accounting entries based on configuration, defined processes and journal generator rules.

• Journal Generator creates the accounting entries and sends them to General Ledger for posting.

• From this posted accounting data you can obtain both detail and summary accounting information related to Grants and Contracts.
ConnectCarolina General Ledger

Project Costing has a built-in integration with General Ledger through the Journal Generator to create interface transactions created in the module.

- Accounting rules determine the journal lines created from project transactions that are sent to the general ledger.
- Accounting Rules Engine processes (example: PSA_ACCTGGL, revenue recognition) use the accounting rules to create entries which are placed in the Common Accounting Line table (CA_ACCTG_LN_PC) for integration to the GL Ledger (journal generate).
- Project Costing also cost collects transactions from the general ledger
## Campus GL Journals

### Documentation Requirements

<table>
<thead>
<tr>
<th>Transaction Types</th>
<th>Source</th>
<th>Attachments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash Advance Settlement</td>
<td>JCA</td>
<td>• Cover Sheet –Cash Advance Settlement Form</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Screenshot of the original cash advance voucher</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Screenshot of the settlement journal</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Screenshot of the deposit, if applicable</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Scanned receipts (OSR also requires hard copies)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Reconciliation of Cash Advance for Study Subjects form</td>
</tr>
<tr>
<td>Correcting JE</td>
<td>JCR</td>
<td>• Attach Justification</td>
</tr>
<tr>
<td>Residual Transfer</td>
<td>JSR</td>
<td>• Attach justification and any approvals required</td>
</tr>
<tr>
<td>Other Campus JE</td>
<td>JOT</td>
<td>• Attach Justification</td>
</tr>
</tbody>
</table>
## Campus GL Journals

### Status Meanings

<table>
<thead>
<tr>
<th>Journal Header Status</th>
<th>Description</th>
</tr>
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<tbody>
<tr>
<td>N</td>
<td>No Status – Needs to be edited</td>
</tr>
<tr>
<td>E</td>
<td>Journal Has Errors</td>
</tr>
<tr>
<td>V</td>
<td>Valid Journal – Edit Complete</td>
</tr>
<tr>
<td>P</td>
<td>Posted to Ledger</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Budget Header Status</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>N</td>
<td>Not Budget Checked</td>
</tr>
<tr>
<td>E</td>
<td>Error in Budget Check</td>
</tr>
<tr>
<td>V</td>
<td>Valid</td>
</tr>
</tbody>
</table>
ConnectCarolina Commitment Control

Commitment Control is an optional feature of the General Ledger that enables us to control expenditures actively against predefined, authorized budgets.

In particular, Commitment Control enables you to:
• Create and maintain control budgets.
• Control can designate a spending control or a chartfield control or both.
• Check actual transactions (such as actual expenditures and revenues) against control budgets.
• Check imminent future financial obligations (pre-encumbrances and encumbrances) against control budgets.
• Define which kinds of transactions you will check against the control budgets.
Commitment Control (KK)

- It is key to recognize that the Commitment Control ledgers are budget check ledgers.
- The information in Commitment Control ledgers may or may not be official.
- If it has been pushed from the subsystem to the General Ledger and posted it is official. If it is still awaiting the process to push to the General Ledger it is not official.
- Transactions that have been budget checked and not pushed to the ledger will not bill for grants, will not be reported as actual expenditures.
Commitment Control (KK)

- Commitment Control data can be viewed via ConnectCarolina Budget Overview page
- Commitment Control data can be viewed on various pages in InfoPorte
- Commitment Control data includes all pre encumbrances, encumbrances and expenditures that have been budget checked successfully
- Commitment Control data is a great way to manage day to day information for your grants and obtain an understanding of the current picture of expenditures that have been budget checked thereby reducing overall spending authority for the award project
KK versus GL

- Transactions are recorded in the ledgers at different stages
  - First to the KK ledgers during budget check
  - Second to GL when finally posted
- Differences should equal $0 once all transactions have been budget checked and posted for an accounting period
- Assignment of Fiscal Year and Period for transactions
  - KK is determined by the date on the transaction
  - GL is determined by the journal date
- If a journal is generated with a transaction date in an open period, the journal is assigned the fiscal year and period for that period. If the period is closed, the journal date is set by default to the first day of the oldest open period.
Billing (BI)

The Billing processes billing information to create invoices for Grants & Contracts. It also creates open receivables in the Receivables module so payments can be processed.
ConnectCarolina Billing

• Once the transactions are budget checked, passed through workflow, posted in the subsystem modules and cost collected to the Grants Management modules they can be billed to the sponsor.
• The billing is managed for most awards by the OSR accounting team.
• Invoices that have been completed can be retrieved using a report currently in the InfoPorte system that returns all invoices created in the Billing subsystem for a specific contract.
• It should be noted that for the most part billing is managed by the contract number not the project number. When using the invoice report in InfoPorte the results will be more correct when searching by the Contract Number.
ConnectCarolina Billing

Location of Invoice Report:

This page will contain links in the future for internal OSR reports.

**OSR Contract Closeout Report**

Used to facilitate Award/Contract closeout systematically. This report will serve as a tool to ensure all OSR close out processings, status validation, and other reconciliation processes have been completed.

**OSR Payments Report**

This report displays all AR payment transactions that have hit a cash account for that project which include AR Direct Journals, AR payments, AR worksheet items and AR maintenance transactions.

**OSR Invoice Listing Report**

This report shows all invoices that have been provided to the sponsor and can be used to track who has been billed.

**Payroll Accounting Report**

This report shows payroll expenses by financial accounting data for reconciliation and grants billing.
ConnectCarolina Receivables

Contracts
- Contract/Project Information

Order Management
- Sales Order/Credit Memo
- IUT/Sale Order

Inventory
- Payment

Billing
- Billing Interface
- Generate Invoices
- Load GL Accounting Entries
- Load AR Pending Items

Receivables
- Apply Payments
- Open Items
- Receivable Update
- Payment Transfer and MaintTxns
- Accounting Entries

General Ledger
- Updated Journals
- Edit and Post
- Journal Entries
- Journal Generator
ConnectCarolina Receivables

• Invoices created in the Billing Module push to the Receivables module to create open accounts receivable
• When the payment is received the invoice/item is satisfied via a deposit and payment process
• When the payment is the exact same dollar value as the open invoice/item and the payment is successfully managed the invoice is satisfied and moves to a status of closed
• The payment process creates accounting entries that are integrated with the General Ledger through a journal generate process
ConnectCarolina Receivables

Location of Payment Report:

This page will contain links in the future for internal OSR reports.

**OSR Contract Closeout Report**
Used to facilitate Award/Contract closeout systematically. This report will serve as a tool to ensure all OSR close out processings, status validation, and other reconciliation processes have been completed.

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**Payroll Accounting Report**
This report shows payroll expenses by financial accounting date for reconciliation and grants billing.
# Accounting Tables

<table>
<thead>
<tr>
<th>Source Tables</th>
<th>Description</th>
<th>Key Fields</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>JRNL_LINE</td>
<td>Journal Line</td>
<td>PC_DISTRIBUT_STATUS</td>
<td>PC Distribution Status</td>
</tr>
<tr>
<td>VCHR_ACCTG_LINE</td>
<td>AP accounting entries</td>
<td>PC_DISTRIBUT_STATUS, GL_DISTRIBUT_STATUS</td>
<td>PC Distribution Status GL Distribution Status</td>
</tr>
<tr>
<td>HR_ACCTG_LINE</td>
<td>Payroll accounting entries</td>
<td>RESOURCE_SUB_CAT, GL_DISTRIBUT_STATUS</td>
<td>PC Distribution Status GL Distribution Status</td>
</tr>
<tr>
<td>NC_SFACCTG_LN</td>
<td>Student Financials accounting entries</td>
<td>PC_DISTRIBUT_STATUS, GL_DISTRIBUT_STATUS</td>
<td>PC_DISTRIBUT_STATUS GL DISTRIBUT STATUS</td>
</tr>
</tbody>
</table>
Reminders about Transactions

• Journals need to be fully approved by month end or they’ll be deleted. Accounting Services will let you know the date journals need approved and received in their office.
  – Remember they have to be through all offices *including* OSR before that date

• Vouchers are used to manage the payment process. Every completed purchase has at least one voucher associated with it.

• Vouchers are paid according to the payment terms set with the vendor. For example, if payment terms are “net 30,” the voucher is paid 30 days after the invoice date.
Questions?
Coming Soon: PI Dashboard

August 2017
Coming Soon: New PI Dashboard

Jackie Treschl

ConnectCarolina Change Management Team
The new PI Dashboard

- Based on feedback from PIs
- Snapshot of financial activity for a PI’s grants
- Info pulled from ConnectCarolina
- Thoroughly tested
Four Things You’ll Like about the new PI Dashboard

1. You can see the same view your PI sees.
2. The salary projections are accurate.
3. The numbers come from the General Ledger so they’re more stable.
4. OSR can see the same view you can.
Seeing the Same View Your PI sees

![InfoPorte Interface](image-url)

**Principal Investigator:** MACTRAIN, MICHAEL
1. List of Current Awards with Financial Information
2. List of Employees Paid by Projects
### 3. List Programs and Cost Codes

<table>
<thead>
<tr>
<th>Award</th>
<th>Total Award Amount</th>
<th>Project</th>
<th>PI Name</th>
<th>Award Title</th>
<th>Project Status</th>
<th>Sponsor ID - Name</th>
<th>Project Begin Date</th>
<th>Project End Date</th>
<th>Pre-E / Incumbrance</th>
<th>Direct Budget</th>
<th>Direct Expense</th>
<th>Payroll Projection</th>
<th>Adjusted Direct Expense</th>
<th>Direct Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>A12-1598-001</td>
<td>705,793.00</td>
<td></td>
<td>MACTRAIN, MICHAEL</td>
<td>3/3-MultiSite - Omega-3 for Co-Morbid Depression &amp; HF Tre</td>
<td>Open</td>
<td>5354 - NIH</td>
<td>National Institute of Mental Health</td>
<td>8/1/2013</td>
<td>7/31/2017</td>
<td>0.00</td>
<td>274,137.00</td>
<td>270,207.46</td>
<td>7,099.28</td>
<td>-3,870.74</td>
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<tr>
<td>A12-1598-001</td>
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<td>National Institute of Mental Health</td>
<td>8/1/2013</td>
<td>7/31/2017</td>
<td>0.00</td>
<td>278,016.74</td>
<td>278,016.74</td>
<td>28,267.10</td>
<td></td>
</tr>
</tbody>
</table>

**Showing 1 to 10 of 51 entities**
1. Information About the Project
### 2. Summarized Financial Information

<table>
<thead>
<tr>
<th>Budget Line Categories</th>
<th>Budget</th>
<th>Expense</th>
<th>Pre-Enc / Encumbrance</th>
<th>Payroll Projection</th>
<th>Balance Available</th>
<th>MTD Expense</th>
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</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>186,594.00</td>
<td>206,675.17</td>
<td>0.00</td>
<td>6,131.64</td>
<td>-26,212.81</td>
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<tr>
<td>Fringe Benefits</td>
<td>60,472.00</td>
<td>58,008.79</td>
<td>0.00</td>
<td>1,677.64</td>
<td>755.57</td>
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<tr>
<td>Total Personnel</td>
<td>247,066.00</td>
<td>264,683.96</td>
<td>0.00</td>
<td>7,809.28</td>
<td>-25,427.24</td>
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<tr>
<td>Consultant-Contractors</td>
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<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
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<td>Supplies</td>
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<td>0.00</td>
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<td>11,982.00</td>
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<td>Travel-Domestic</td>
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<td>5,069.00</td>
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<tr>
<td>Hospital - Out-Patient</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>-244.00</td>
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<tr>
<td>Miscellaneous Expense</td>
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<td>3,403.50</td>
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<td>Restricted Funds</td>
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<tr>
<td>Total Other</td>
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<td>0.00</td>
<td>0.00</td>
<td>21,447.50</td>
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<tr>
<td>Total Direct Costs</td>
<td>274,137.00</td>
<td>270,207.48</td>
<td>0.00</td>
<td>7,809.28</td>
<td>-3,879.74</td>
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</tbody>
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### Personnel Detail (monthly detail)

<table>
<thead>
<tr>
<th>Employee</th>
<th>Award</th>
<th>Project</th>
<th>Annualized Salary</th>
<th>Annualized Fringe</th>
<th>% Total</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>MACTRAIN, MICHAEL</td>
<td>A12-1599-001</td>
<td>5190000</td>
<td>18,294.94</td>
<td>5,032.92</td>
<td>13.5%</td>
<td>7/31/2017</td>
</tr>
</tbody>
</table>
3. Employee Information
## Salary Projections

### Award Personnel Report (A12-1599)

#### Salary Projections

<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>MACTRAIN, MICHAEL</td>
<td>A12-1599-001</td>
<td>5190000</td>
<td>0</td>
<td>0</td>
<td>1,532.91</td>
<td>1,532.91</td>
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<tr>
<td><strong>Totals</strong></td>
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<td></td>
<td>0.00</td>
<td>0.00</td>
<td>1,532.91</td>
<td>1,532.91</td>
<td>1,532.91</td>
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<td>0.00</td>
<td>0.00</td>
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#### Fringe Projections

<table>
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<tr>
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<td>A12-1599-001</td>
<td>5190000</td>
<td>0.00</td>
<td>0.00</td>
<td>419.41</td>
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<td></td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td></td>
<td></td>
<td>0.00</td>
<td>0.00</td>
<td>419.41</td>
<td>419.41</td>
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</tr>
</tbody>
</table>
# Reading the Award-Level Project Report

![Image of award report](image.png)

- **Total Award Amount**

## Sponsored Project Financial Report

<table>
<thead>
<tr>
<th>Report Date</th>
<th>5/15/2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Report Period</td>
<td>6/1/2012 - 7/31/2017</td>
</tr>
<tr>
<td>Award Title</td>
<td>333-MultiSite - Omega-3 for Co-Morbid Depression &amp; HF Tre</td>
</tr>
<tr>
<td>Award (Ramses Project #)</td>
<td>A12-1599</td>
</tr>
<tr>
<td>PeopleSoft Project IDs</td>
<td>5190000, 5190001</td>
</tr>
<tr>
<td>Sponsor Name</td>
<td>NIH National Institute of Mental Health</td>
</tr>
<tr>
<td>Award Reference #</td>
<td>5-R34-MH097049-01-03</td>
</tr>
<tr>
<td>Principal Investigator</td>
<td>MACTRAIN, MICHAEL</td>
</tr>
</tbody>
</table>

## Report of Receipts and Expenditures

**Grant Award Amount**: [Amount]

**Award Obligations to Date**: [Amount]

### Expenditures

<table>
<thead>
<tr>
<th>Budget Line Categories</th>
<th>Budget</th>
<th>Expense</th>
<th>Pre-Enc / Encumbrance</th>
<th>Payroll Projection</th>
<th>Balance Available</th>
<th>MTD Expense</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct</td>
<td>[Amount]</td>
<td>[Amount]</td>
<td>[Amount]</td>
<td>[Amount]</td>
<td>[Amount]</td>
<td>[Amount]</td>
</tr>
</tbody>
</table>

### Award Obligation History

<table>
<thead>
<tr>
<th>Date</th>
<th>Amount</th>
<th>Contract</th>
</tr>
</thead>
<tbody>
<tr>
<td>8/15/2013</td>
<td>244,043.00</td>
<td>A12-1599-001</td>
</tr>
<tr>
<td>8/12/2014</td>
<td>231,000.00</td>
<td>A12-1599-002</td>
</tr>
<tr>
<td>7/29/2015</td>
<td>239,661.00</td>
<td>A12-1599-003</td>
</tr>
</tbody>
</table>

### Personnel Detail (monthly detail)

<table>
<thead>
<tr>
<th>Employee</th>
<th>Award</th>
<th>Project</th>
<th>Annualized Salary</th>
<th>Annualized Fringe</th>
<th>% Total</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>MACTRAIN, MICHAEL</td>
<td>A12-1599-001</td>
<td>5033572</td>
<td>15,394.94</td>
<td>5,032.92</td>
<td>13.5%</td>
<td>7/31/2017</td>
</tr>
</tbody>
</table>
Amounts That Make up the Total Award and the Effective Dates
The salary projections are accurate.

- In the spring, we improved salary projections in the system
- Recalculated nightly
- Projections calculated for all employees EXCEPT:
  - SHRA temporary employees
  - EHRA student employees on short work break
- One of the biggest corrections was for OSR funds
<table>
<thead>
<tr>
<th>Category</th>
<th>Budget</th>
<th>Expense</th>
<th>Pre-Enc / Encumbrance</th>
<th>Payroll Projection</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benefits</td>
<td>60,472.00</td>
<td>58,008.79</td>
<td>0.00</td>
<td>1,677.64</td>
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<tr>
<td>Total Personnel</td>
<td>247,066.00</td>
<td>264,683.96</td>
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<td>7,809.28</td>
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<tr>
<td>Consultant-Contracted Services</td>
<td>10,000.00</td>
<td>1,826.00</td>
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<td>0.00</td>
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<tr>
<td>Services</td>
<td>11,982.00</td>
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<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Costs</td>
<td>5,089.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Total</td>
<td>3,403.50</td>
<td>294.00</td>
<td>0.00</td>
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</tbody>
</table>
Stay tuned…

- Training & Reference Materials
- Informational Sessions
- Ccinfo.unc.edu